

Navigating Energy Trilemma in O&G Business









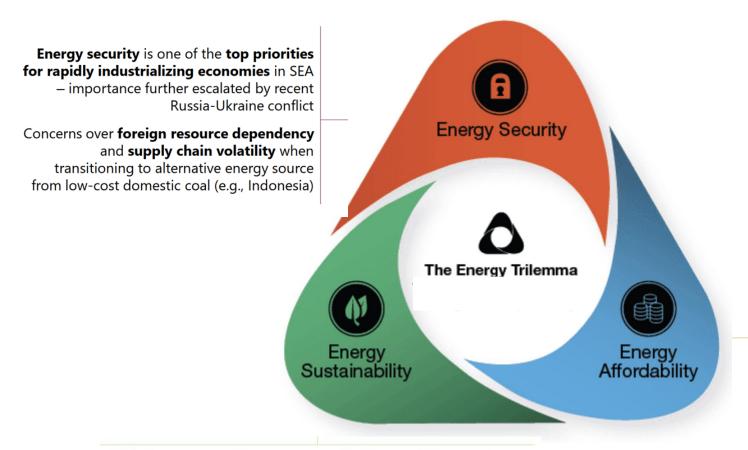




The Energy Trilemma



All governments, including in South East Asia, have been confronted in 2022 with the need to rebalance actions around energy security (given geopolitics conflict) and inflation vs. net zero promises



While private sector green financing and capital is growing, **it is insufficient**. Public sector needs to play a bigger role to fill financing gaps

System costs are significant (e.g., renewables grid costs, EV infrastructure investment) and could impact national budget requirements

Despite renewed carbon ambitions, short-term economic priorities and development goals could slow down progress in driving decarbonization agenda

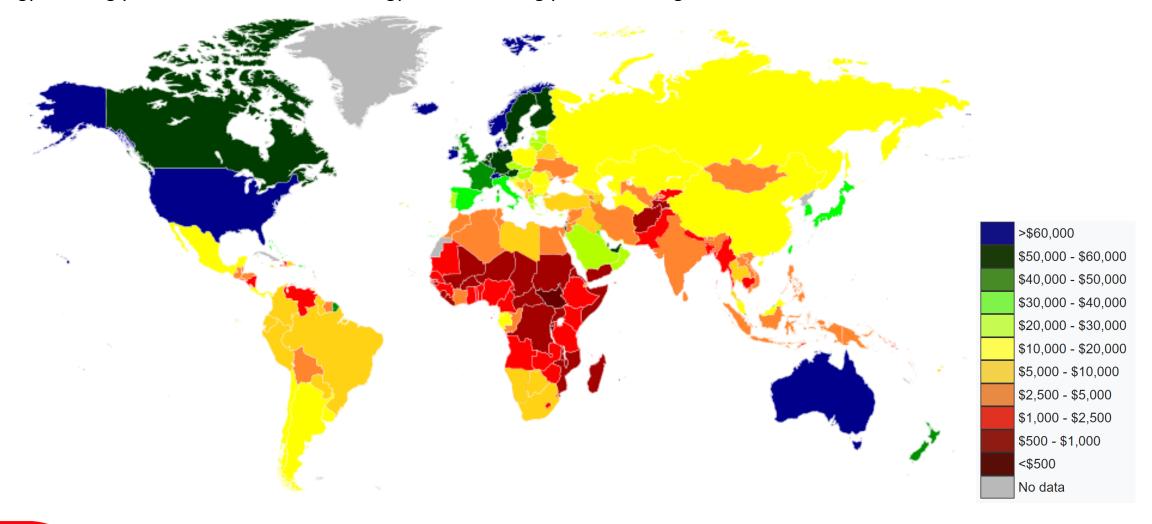
Global pressure exists to accelerate Net Zero ambitions and start delivering carbon commitments to meet 1.5°C targets

Natural disasters and climate hazards will increasingly impact community livelihoods unless tangible actions are taken

GDP per Capita (2022)



Higher levels of GDP are correlated with greater electricity use, access, reliability, and affordability. The affordability and availability of energy is strongly related to income. Poor energy access is strongly tied to having a low income.

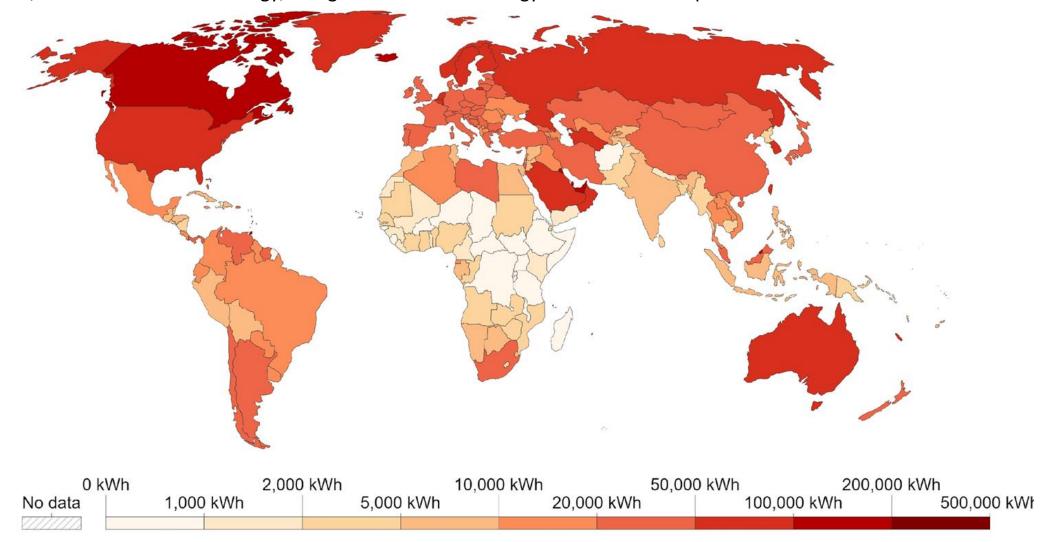


Energy Consumption per Capita (2022)

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Developed countries tend to have higher per capita energy consumption when compared to developing countries. This is largely due to higher incomes, better access to technology, and greater access to energy sources in developed countries.

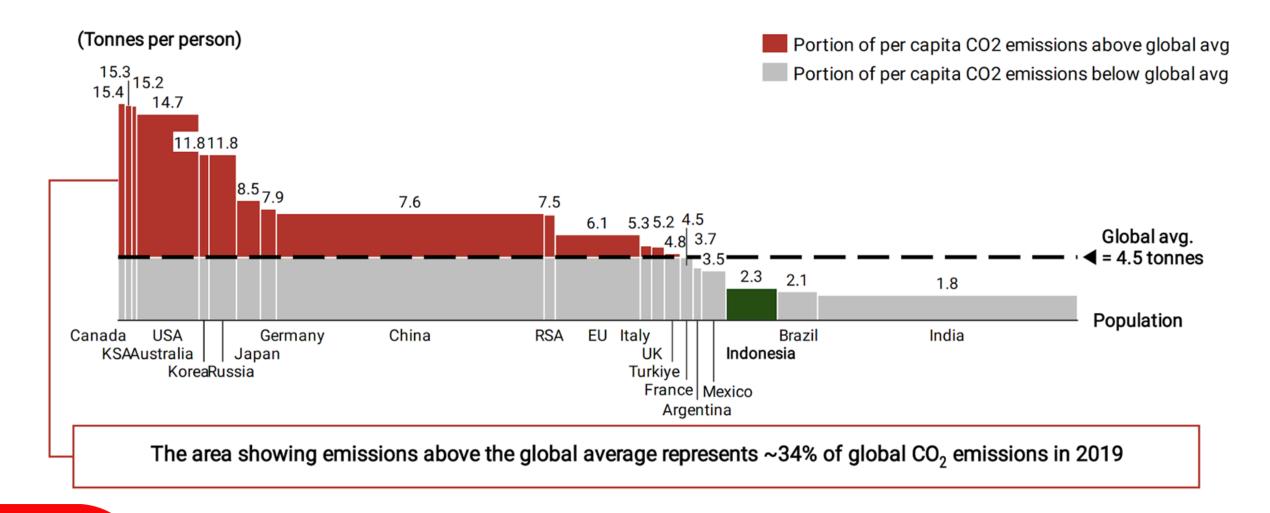




Per Capita CO₂ Emission & Population of G20 Members (2019)



The average global temperature in 2021 was about 1.1°C above pre-industrial levels, and it was the seventh consecutive year in which global temperature had been over 1°C above these levels. Emissions among the G20 members, accounting for 75% of global emissions.



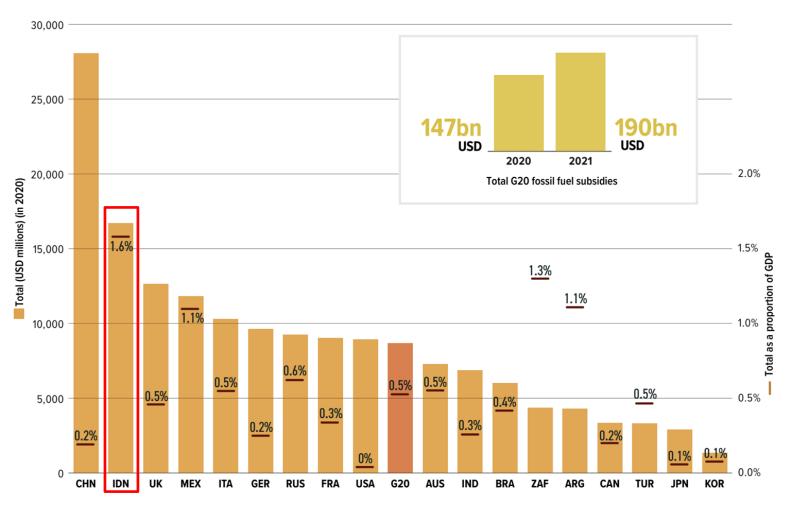
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Fossil Fuel Subsidies



Affordability still one of main issue, especially in developing countries. Subsidies for fossil fuels – in the form of budgetary support and tax exemptions – encourage levels of production and consumption, although incompatible with climate goals.

G20 fossil fuel subsidies



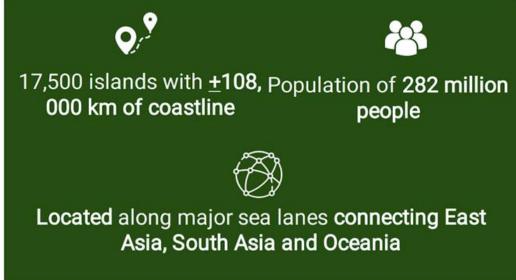


Indonesia Role in Global Energy Transition & Decarbonization (1/2)



Indonesia Is A Key Player On The Global Stage Due To Its Large Size, Strategic Location, And Rich Natural Resource Endowment





Rich in energy transition mineral reserves and high RE potential



World's biggest nickel reserves



World's 2nd biggest tin reserves



6th biggest bauxite reserves



7th biggest copper reserves



437.4 GW of potential RE¹



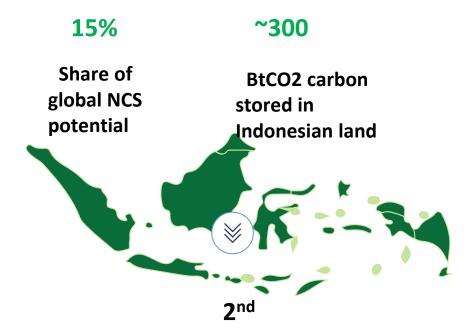
Indonesia Role in Global Energy Transition & Decarbonization (2/2)



2nd largest global low-cost NCS potential

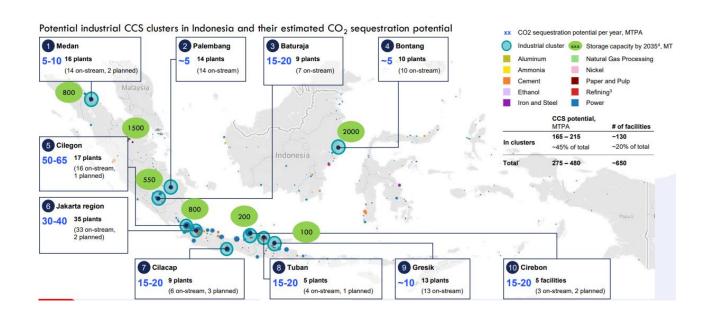
#1 #2

of world fauna species largest mangrove cover



largest global low-cost Nature Climate Solutions (NCS) potential¹

~400 Giga Tons CCUS potential



Potential CCS clusters

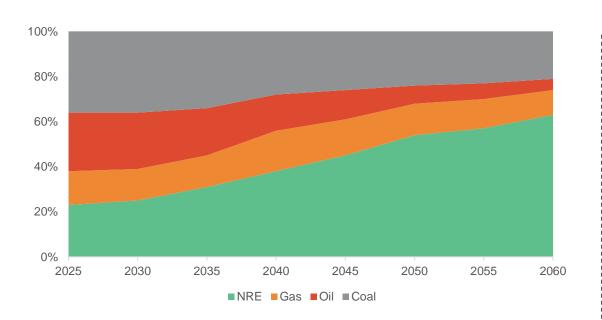
Integrate clusters for end-to-end CCUS and innovate as green energy provider in the clusters



New and Renewable Energy



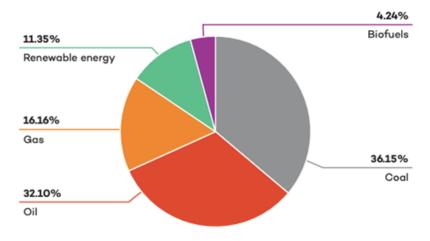
The Indonesian Government will set the target of Renewable Energy Mix of 23% by 2025 and 60% - 61% by 2060*



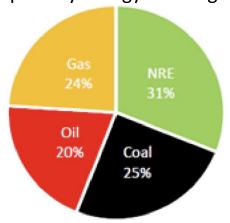
Government Regulation Draft of National Energy Policy:

- NRE is trending up to 23% in 2025 and 60% 61% in 2060.
- Gas has an increasing trend until 2040 as a bridge for the energy transition to replace oil and coal.
- Crude oil has a decreasing trend from 2040 to 2060 (Crude oil will gradually be replaced by Biofuel B30 to B50)

Indonesia's primary energy supply bu source, 2021



Indonesia's primary energy mix target by 2050



Pertamina's Strategic Role in Energy Security & Energy Transition



Maintaining Indonesia's Energy Resilience

Build Supply Capacity Following the High Speed of Energy Demand

- Indonesia's total energy demand increase by ~2.1% per year until 2040. Pertamina responsible for: Availability, Accessibility, Affordability, Acceptability & Sustainability of national energy
- The primary energy mix is aimed at achieving the emission reduction target of 31.89% by 2030 (NDC)
- Pertamina must be able to develop energy capacity through investment acceleration and agile following market energy mix

Unleash domestic resources for energy self-sufficiency

Reducing the Oil and Gas Trade Balance deficit by increasing the use of domestic energy sources

- Anticipating higher NRE energy mix from 9.2% 2019 to 17.7% in 2030, Pertamina adding and expanding the domestic Green Energy portfolio, including: Bioenergy, Natural Gas, Geothermal
- Investment allocation for Green Business reaches
 14.5% of total capital expenses (2022 2030)

Energy
Transition toward
Net Zero
Emission

Carbon Zero Target

- To Support Indonesia's existing GHG emission reduction target min 31,89% in 2030 and potential future imposed target, though CCUS, NBS, etc
- Currently exercising a more ambitious aspiration including possibility of going netzero and support the Indonesian government's target of zero-carbon by 2060

Pertamina's Commitment to Sustainability



Sustainability Policy



"PERTAMINA's ambition is to be a leading and reputable Global Energy Company and to be recognized as:



Environmentally Friendly Company



Socially Responsible Company



Good Governance Company"

End-to-end GHG emission reduction achieved 2010-2022





Rank: 15 Rank: 7

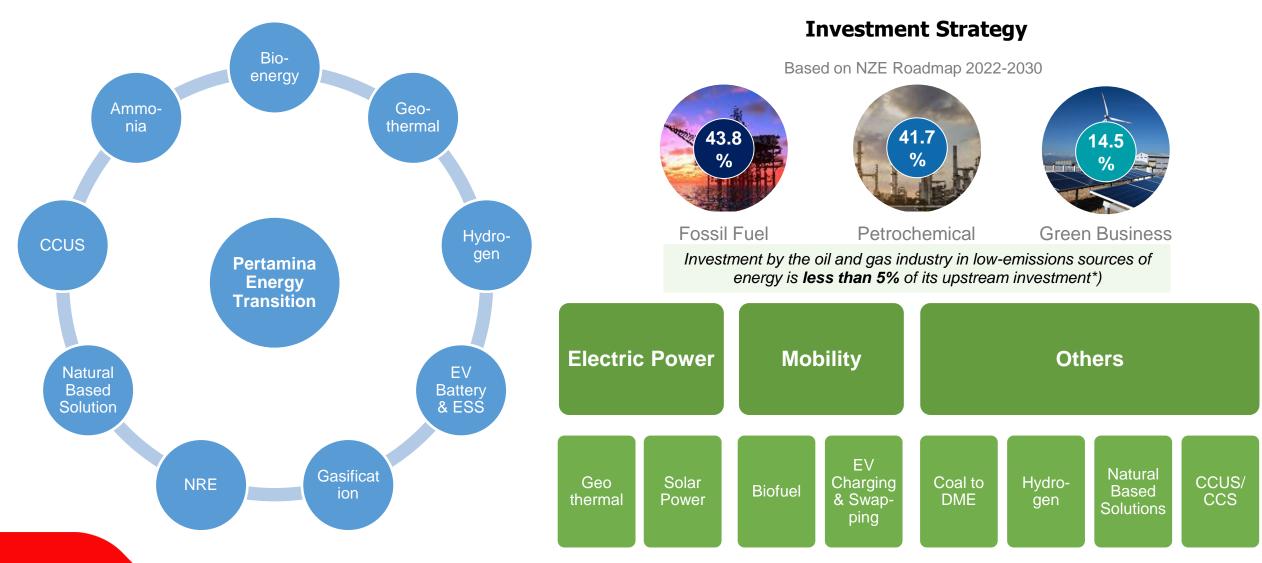
Oil & Gas Industry

Integrated Oil & Gas

Rank: 7 Rank: 2

Pertamina's Steps to Achieve NZE through Energy Transition





Global Collaboration is The Key to Tackle The Challenge



If not managed properly, the transition to low-carbon energy could bring high costs and inequities for the world's most vulnerable populations. In developing countries, the energy transition must also ensure the affordability of energy for the

Challenges Forward

1. Technology Readiness

- Technology and materials for renewable energy such as solar, wind and tidal are still dependent on foreign parties
- Cost of technology still higher than fossil fuels

2. Economic Feasibility & Financing

- Renewable energy prices that are not yet competitive compared to non-renewable energy prices in Indonesia
- Economic of Scale has not yet developed domestically

3. Equitable Employment

- Low carbon energy will require new skill sets and specializations
- It may also cause the loss of million jobs in fossil fuel industries

Drivers to support

Policies and incentives to be competitive in the market and regulation to leverage the economics and accelerate deployment

Policies and Supplement Supplement Supplement

Intra-nation

institutional

ecosystems and

upskilling in the

sectors

public and private

global collaborations

incentives for wider

Supporting Regulation and Carbon Credit & Market Mechanisn

> Upskilling Workforce Ecosystem

Enhancing global financing mechanism to support decarbonization projects

Technology
Partnership and
Collaboration

Financing

Access

Partnership to encourage innovation and drive down cost of technology









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